

LEGAL SERVICES CORPORATION
BOARD OF DIRECTORS MEETING

November 20, 1987

Commenced at 11:20 a.m.

Warwick Hotel
Crystal Room
17th at Locust Street
Philadelphia, Pennsylvania

Present:

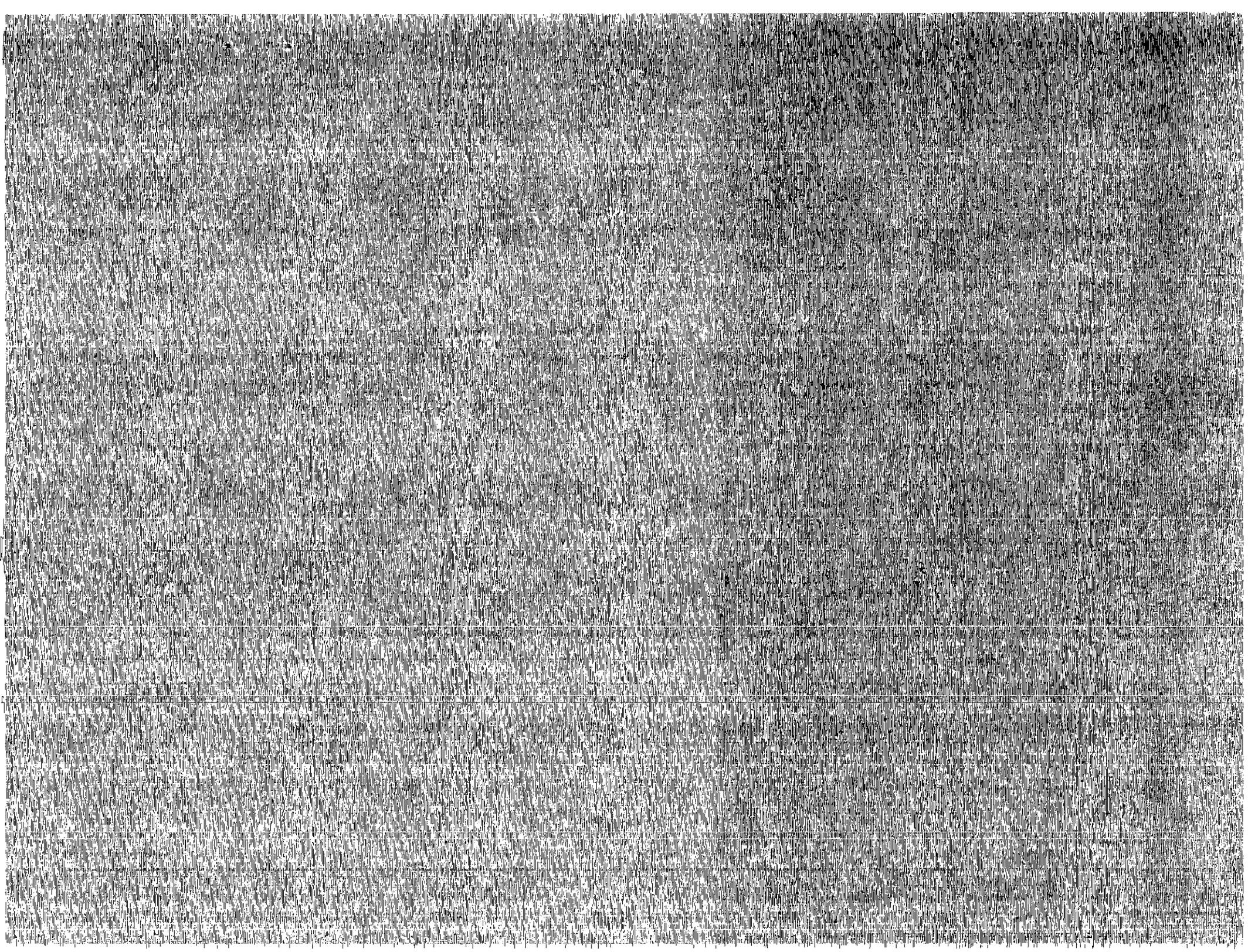
Robert Valois, Chairman
LeaAnne Bernstein
Paul Eaglin
Lorain Miller
Claude Swafford

Hortencia Benavidez
Clark Durant, III
Pepe Mendez
Thomas Smegal
Michael Wallace

John Bayly, President
Timothy Shea, General Counsel
Suzanne Glasow, Assistant General Counsel

Diversified Reporting Services, Inc.

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WASHINGTON, D.C. 20005
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P R O C E E D I N G S

1
2 CHAIRMAN VALOIS: This is a regularly scheduled
3 meeting of the Legal Services Corporation Board of Directors, it
4 being November 20th, 11:15 p.m. -- a.m.; p.m. was last night.

5 Father Tima of the Trinity Memorial Church is here and
6 will offer the invocation. Father Tima.

7 FATHER TIMA: I want to ask you all to stand, please.
8 Let's just have a moment of silence, collect our thoughts and
9 place ourselves in the presence of the great Spirit of justice
10 and compassion.

11 (Pause.)

12 Oh, Spirit of God, we ask for the presence of your
13 Spirit at this meeting of the Legal Services Corporation. Guide
14 the leaders of this organization in ways that may improve and
15 strengthen the legal services that are offered to the poor and
16 neglected people of our nation.

17 Oh, lover of souls, as you watch over each day the
18 people for whom this corporation was created, the poor, the
19 oppressed, the homeless, the old and the sick, so grant that the
20 daily routines and the internal issues the corporation pursues
21 may never cause it to lose sight of the humanity of the people
22 it is mandated to serve.

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1 Oh, merciful God, help us to always reach out and aid
2 the people in this nation who live within justice, terror,
3 disease, and death as their constant companions. Help us all to
4 work to eliminate cruelty to these, our neighbors. Grant that
5 we may not rest until each citizen of our land is free to enjoy
6 a fair portion of this nation's riches and civil rights.

7 Oh, God of wisdom, help us all as we struggle with the
8 imperfections of human institutions and personalities.
9 Strengthen the Legal Services Corporation which fights the
10 battles to establish equal protection of the law and equal
11 opportunity for all. Help the people of this corporation to
12 make wise choices so that your values of justice, mercy and
13 compassion may triumph in the end.

14 Oh, God of justice and compassion, set before us each
15 day our choices which can lead to life or death for ourselves,
16 for our institutions for our nation and for our world. Help us
17 when we are so tested to choose life instead of death; to choose
18 compassion instead of indifference; to choose justice instead of
19 injustice.

20 Oh, God of faithfulness, you are watching over us each
21 day. We count on your presence. We need your power. We honor
22 your values. Leave us not comfortless. Bring us to union with

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1 you when our life's work is ended and when we stand before you
2 on the last day, may we hear from your lips one final
3 evaluation, "Well done, good and faithful servants." Amen.

4 CHAIRMAN VALOIS: Thank you.

5 The next item on the agenda is the approval of the
6 agenda. May I have a motion to approve the minutes?

7 MOTION

8 PARTICIPANT: I make that motion.

9 PARTICIPANT: Mr. Chairman, I would ask that with
10 respect to litigation, that -- be in this open session.

11 CHAIRMAN VALOIS: Yes, we are going to cover that.

12 If there is no objection to the approval of the
13 agenda, we will treat it as approved.

14 The next item on the agenda is the approval of the
15 minutes of the meeting of August 28, 1987. President Bayly
16 informs me that there are a number of areas which require
17 revision before we offer that. So if there is no objection, we
18 will also bypass approval of the minutes.

19 MR. EAGLIN: Do you want a motion to table it or do
20 we, by consensus, just leave it until next time?

21 CHAIRMAN VALOIS: If there is no objection to it, we
22 will just do it that way and take another shot at it some other

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1 time.

2 I think at this point I would President Bayly to
3 report on the Executive Session which we had last night between
4 8:00 and 11:00 p.m. and, in particular, the matter that Paul
5 Eaglin has raised.

6 PRESIDENT BAYLY: Thank you, Mr. Chairman.

7 Ordinarily, there is an Executive Session of the Board
8 of Directors of the Legal Services Corporation before each of
9 its open meetings. The closed sessions are used, ordinarily, to
10 discuss matters about personnel, litigation and investigatory
11 proceedings.

12 Last evening, which is to say Thursday, at 8:00
13 o'clock, before the same membership of the Board that is present
14 today, there was such an executive session. At that time, I
15 reported to the Board on several personnel matters. Mr. Shea,
16 the General Counsel of the Corporation, reported on several
17 matters in litigation.

18 However, before he came to the case -- or as he came
19 to the case of Crane versus the United States, a civil action
20 which is now pending in the United States District Court for the
21 District of Columbia, Mrs. Bernstein of this Board excused
22 herself from the meeting and left the chamber.

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1 Thereafter, that is to say after Mrs. Bernstein had
2 left, the Board voted to table the discussion on the case until
3 today's public session, and I was asked to make this report
4 about the proceedings.

5 Following the report, the Board entered into an
6 exchange with representatives of the General Accounting Office,
7 concerning its draft report about management information systems
8 improvement at the Corporation.

9 Mr. Chairman, that concludes my report.

10 CHAIRMAN VALOIS: I would like to add to your report
11 that during that session revolving around U.S. v. Crane, there
12 was a motion made, which passed, to make public all parts of the
13 transcript which related to this discussion about U.S. v. Crane
14 in the Executive Session.

15 Is that right, Paul?

16 MR. EAGLIN: The agreement that we had was that
17 whatever part of the discussion took place last night would be
18 transcribed and made public. Those of us who had anything to
19 say about it would hold that until today when we will remove it
20 from the table.

21 CHAIRMAN VALOIS: Is there any disagreement about
22 that, that we have agreed to make that part of the transcript

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1 public? I thought that was clear.

2 PRESIDENT BAYLY: May I say, Mr. Chairman, that there
3 is always a transcription made of the proceedings of the
4 Executive Session. However, what will happen now is that we
5 will make available for public inspection transcribed copies of
6 that portion of this session having to do with the Crane
7 litigation.

8 CHAIRMAN VALOIS: Does any member of the Board want to
9 discuss the U.S. v. Crane matter?

10 MOTION

11 MR. EAGLIN: I would like to move to remove it from
12 the table, the matter of Crane versus the United States, Mr.
13 Chairman.

14 MR. WALLACE: Second.

15 CHAIRMAN VALOIS: I see. You just want to discuss it?

16 MR. EAGLIN: Yes. I have something to say about it,
17 and I want to say it in public.

18 CHAIRMAN VALOIS: Fine. Any discussion on the motion?

19 Mr. Smegal?

20 MR. SMEGAL: I am interested in hearing what Mr.
21 Eaglin --

22 CHAIRMAN VALOIS: You are voting aye?

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1 MR. SMEGAL: I am sorry. You are calling for a vote?
2 I have no discussion. I will vote nay.

3 MS. SWAFFORD: No.

4 CHAIRMAN VALOIS: LeaAnne?

5 MS. BERNSTEIN: I will abstain.

6 MR. WALLACE: Aye.

7 CHAIRMAN VALOIS: Aye.

8 MS. BENAVIDEZ: Aye.

9 MS. MILLER: Aye.

10 MR. EAGLIN: Aye.

11 CHAIRMAN VALOIS: The motion carries.

12 MR. EAGLIN: Mr. Chairman, what I have asked Mr. Bayly
13 to do, and Mr. Shea yesterday, was this. I would like for a
14 record to be kept of contacts between the plaintiffs, any of the
15 plaintiffs and the Corporation. I would like for Mr. Bayly to
16 indicate how, if he has come up with a mechanism yet of
17 controlling whatever contact there may be between any of the
18 plaintiffs and this Corporation and, if he could, to indicate
19 that now. If he is not prepared to do that, then to let us know
20 later on, and to let the public know, as well.

21 In addition to that, I ask then to, at each occasion,
22 of this board meeting, and at future Board meetings, to

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1 indicate, in effect, a running tally on how much this is costing
2 us to defend this lawsuit. I would like to know that. I would
3 like to know it today. I would like for the public to be
4 informed of that, as well, what our arrangements are with our
5 attorneys in terms of retainers and the costs as we are going
6 along, so that we will know what this is costing us to defend.

7 If you could also indicate what contact there has
8 already been between the plaintiffs and the Corporation, apart
9 from the attorneys, because I understand there has been some
10 direct contact between at least one of the plaintiffs and the
11 Corporation.

12 MS. BERNSTEIN: One of the plaintiffs is a member of
13 the Corporation Board. It has to --

14 MR. EAGLIN: Mr. Chairman, I have asked that that be
15 disclosed, and I think it is a reasonable thing to request.

16 MS. BERNSTEIN: I am not going to go crawl in a hole.

17 CHAIRMAN VALOIS: Excuse me. I am inquiring of the
18 President. I am not sure -- that is a fairly large request.
19 Are you prepared?

20 (Chairman Valois and President Bayly confer.)

21 MS. SWAFFORD: I have a question about that. When are
22 you going -- when are you asking for the cost of the litigation

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1 and how do you know --

2 CHAIRMAN VALOIS: I am not sure that is something we
3 really want to disclose.

4 MS. SWAFFORD: Another thing, I think it is open-
5 ended. I do not think anybody knows what litigation is going to
6 cost until the time has run.

7 MR. EAGLIN: We know how much it has cost already. We
8 know much we have agreed to pay as a retainer. Perhaps we know
9 how many hours have been assessed already and how much that is
10 going to cost us. Then later on, at a later meeting, we can be
11 told what the running tally is, as of that meeting.

12 CHAIRMAN VALOIS: Well, the cost of litigation
13 sometimes reveals thing about the way we are handling it, which
14 may aid the plaintiffs. It can tell you a lot of things, how
15 they are approaching it. I just think that is not something we
16 want to disclose. But the other items, if there is no
17 objection, we can --

18 MR. EAGLIN: I would like to know that, though. I
19 would like to know that cost of litigation.

20 CHAIRMAN VALOIS: Well, I think you are entitled to
21 know, Paul, as a member of the Board, but I am not sure you are
22 entitled to know it as a public matter.

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1 MR. EAGLIN: That is fine, but I would like to know
2 it.

3 CHAIRMAN VALOIS: All right. Okay.

4 MR. EAGLIN: See, what we are doing, Bob, remember is
5 that we are having this discussion in the open because of the
6 concerns of a number of members. So I am saying in the open
7 what my concerns are.

8 CHAIRMAN VALOIS: Well, I understand that. And I am
9 telling you in the open what my concerns are. Not every part of
10 your request, in my opinion, can be made public.

11 MR. EAGLIN: I understand that.

12 CHAIRMAN VALOIS: Although I think you are entitled to
13 all of it -- and any other member of the board, for that matter.

14 Is there any further discussion by the Board about the
15 request before we ask the President to disclose at this time
16 what he knows about the request?

17 (No response.)

18 Nothing. Okay. Mr. President, tell us what you know.

19 PRESIDENT BAYLY: Well, what I know is that at about
20 the time that the action was filed in the United States District
21 Court, I circulated a memorandum to staff at the Corporation in
22 Washington in which I directed them not to initiate any contact

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1 with Mrs. Bernstein concerning this matter, and to report to me
2 any contacts they might have received from Mrs. Bernstein
3 concerning this matter.

4 I circulated a copy of that memorandum to all the
5 members of the Board, including Mrs. Bernstein. I have got no
6 reports, to date, from any member of the staff that they have
7 had any conversations with Mrs. Bernstein or her representatives
8 about this matter.

9 The only other thing I can say is that earlier this
10 week -- or maybe it was last -- I had a telephone conversation
11 with Mrs. Bernstein in which I indicated to her that the
12 Corporation's actions in defense of the suit had been taken at
13 my direction and not pursuant to any vote or directive of the
14 Board.

15 She did not ask me anything further about the
16 substance or the procedure involved in the case, and I did not
17 say anything further about it to her. So far as I know, that is
18 the extent of the interaction between Mrs. Bernstein and the
19 Corporation concerning Crane versus the United States.

20 MS. BERNSTEIN: Could I say one thing? John, at the
21 time that you circulated the memorandum to the staff, you were
22 kind enough to call and tell me you had done so. You indicated

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1 to me on the phone that you had also asked the staff -- and I
2 have not seen such a memo, so I do not know if this is accurate
3 or not; I am just going by my memory of what you told me -- that
4 you had also asked the staff to please notify you of any
5 requests from me for information, that they would be channeled
6 through you or Tim Shea, because of the concern about even
7 matters that were not directly related to the litigation being
8 pursued, somehow, in an adverse light.

9 As far as I know, one, I have not made any requests
10 for information about anything that has not gone directly
11 through you. I just wanted to add that. As I understand, the
12 memorandum did not just relate to report anything relating to
13 this lawsuit.

14 I am not sure, by the way, that this is necessary, but
15 I am willing to abide by it.

16 CHAIRMAN VALOIS: Paul, does that satisfy your
17 questions?

18 MR. EAGLIN: Well, I was going to remark also about
19 what Mr. Bayly had said in his report. In that, apparently, he
20 is saying that the memorandum had instructed the staff to report
21 contacts concerning this matter. My interest is broader than
22 that; is that any contact from her should be channeled directly

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1 to you so that you can make that determination.

2 CHAIRMAN VALOIS: With all due respect, I think it is
3 a little bit beyond the province of either fellow members of the
4 Board or the President of the Corporation to restrict access to
5 a member of the Board about matters other than Crane v. the U.S.

6 MR. EAGLIN: I think what I am trying to get is for
7 Mr. Bayly to be advised of any contact -- while this lawsuit is
8 pending, for Mr. Bayly to be apprised of any contact by her with
9 the staff.

10 CHAIRMAN VALOIS: I believe that is -- my personal
11 opinion is that you cannot -- I would ask the President not to
12 honor such a request.

13 MR. EAGLIN: Well, I am asking him to do so, so I
14 don't know where we will end up with that.

15 MR. WALLACE: May I say something, Mr. Chairman.
16 Maybe I misunderstand, but I thought that what Mrs. Bernstein
17 and Mr. Bayly just agreed was that there has been a directive
18 that any request for information of any kind that Mrs. Bernstein
19 makes to any of our staff should be directed toward Mr. Bayly
20 for exactly the reasons that you set out, Mr. Eaglin.

21 I think what they have said is, they are already doing
22 what you want, and maybe I misunderstood them or I misunderstand

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1 what you are saying.

2 MR. EAGLIN: I am just trying to make -- if that is
3 the agreement, fine. I am trying to indicate that that is my
4 concern, as well, and that we have a very strict relationship
5 while this is going on.

6 MR. EAGLIN: The other thing I want to find out is how
7 soon I will be informed of the costs of the litigation to date,
8 our costs.

9 PRESIDENT BAYLY: Mr. Eaglin, General Counsel, I
10 think, has a pretty good idea right now about what the cost
11 would be. I would just urge the Board to receive that
12 particular bit of information privately or confidentially
13 because, as you recognize, it might give away or betray the
14 Corporation's position. We cannot be entirely sure what use it
15 will be put to. So I might make that suggestion.

16 MS. BERNSTEIN: I just wanted to add one more thing,
17 Paul. You had asked that any contacts at all with the staff. I
18 presume you do not object to my asking about the child's health?

19 CHAIRMAN VALOIS: Well, I have some problem beyond
20 that, Ms. Bernstein. You have a duty to perform as a member of
21 this Board. Beyond Crane v. U.S., I am not real sure why any
22 additional burden should be put upon you, but you all can work

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1 it out to your satisfaction.

2 MS. BERNSTEIN: In order to avoid any appearance of
3 impropriety, I have no problem with channeling my requests for
4 information through the Present or the General Counsel. I have
5 no problem with that. But I do talk to Board members about
6 their children.

7 MR. SMEGAL: Bob, if I may just offer, from my
8 recollection, just a comment. It seems to me that what is being
9 suggested for LeaAnne here is no different from what has already
10 been agreed among ourselves to apply to everybody. It has
11 nothing to do with this litigation. As I recall, several
12 discussions of this type, where we all agreed that Board
13 members, individually, should make an effort to funnel
14 activities through Mr. Bayly, as President.

15 I think we all feel that we shouldn't have some staff
16 person who is responsible to us, as individual Board members, or
17 any way responsible or obligated to have some special
18 relationship with us. We are a board and Mr. Bayly is the
19 person we select on the staff and, as I think it has been clear
20 all along, he is the one to whom we should look with respect to
21 all staff functions.

22 CHAIRMAN VALOIS: Whatever our agreement, all I am

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1 saying is I do not think we need to put any additional burdens
2 on any member of the Board to discharge his function, other than
3 the restriction that we are talking about for the obvious
4 purpose. But as I say, I am satisfied if Mrs. Bernstein, Mr.
5 Eaglin and Mr. Bayly are satisfied.

6 Is there anything else?

7 MS. SWAFFORD: Let me comment. I am a little
8 perturbed that anything I want -- as I understand this, that
9 anything, any piece of information I want from the Corporation,
10 that I have got to take the time of Mr. Bayly. When you
11 multiply that by 11, he is really not going to have any time to
12 do anything else. I mean am I going to have to call him for
13 anything I want and get it approved before I can call somebody
14 else?

15 CHAIRMAN VALOIS: I don't think Mr. Eaglin or Mr.
16 Smegal are trying to abridge or modify our preexisting
17 understanding on that, whatever it is.

18 MS. SWAFFORD: It is an undue burden.

19 MR. SMEGAL: I am sorry, Claude. You misunderstood
20 what I said. I am in agreement with Bob that I do not think
21 LeaAnne should have any greater obligation than any of us in
22 this sense, other than maybe specifically with respect to the

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1 litigation. I don't see that any additional burden should be
2 placed on her.

3 MS. SWAFFORD: I heard you say it.

4 MR. MENDEZ: May I -- I walked in late and maybe
5 didn't get all of this. Has anybody talked about the ethical
6 prohibition against contacting the other side at all?

7 CHAIRMAN VALOIS: Not yet.

8 MR. MENDEZ: All I am going to do is just say that
9 that is there, and I am not going to engage in this. But I
10 think Ms. Bernstein and our President ought to contact our
11 lawyers and have their respective lawyers advise them as to how
12 to act.

13 CHAIRMAN VALOIS: Mr. Mendez, there is no ethical
14 problem about me talking to Ms. Bernstein about the budget or
15 about something unrelated to the suit, and I am not going to
16 talk to her lawyer first with respect to Crane v. U.S. --

17 MR. MENDEZ: Bob, let me --

18 MS. BERNSTEIN: Since you walked in late, let me just
19 say that I have already agreed to avoid the appearance of
20 impropriety. Any request for information emanated by me will be
21 channeled through the President or the General Counsel so as to
22 avoid any appearance of impropriety, even if I do not think it

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1 is related, has no intention of being related. It will give
2 them a chance to determine whether or not it is improper.

3 CHAIRMAN VALOIS: All right. Let's move along.

4 Mr. Milkes, Sam Milkes from Pennsylvania. Mr. Ruli,
5 Mr. Jones.

6 We are pleased to have Mr. Milkes back. He is always
7 helpful and courteous. It is good to see you again.

8 PRESENTATION OF SAM MILKES

9 MR. MILKES: My name is Sam Milkes and I am the
10 Director of Central Pennsylvania Legal Services. On behalf of
11 the project directors of Pennsylvania, I welcome the Board to
12 Pennsylvania and to Philadelphia.

13 I did not intend -- I do not have any prepared
14 remarks. I don't intend to make any remarks, but I would like
15 to introduce Mr. Joseph Jones first, who is President of the
16 Pennsylvania Bar Association, who would like also to welcome
17 this Board to Pennsylvania.

18 PRESENTATION OF JOSEPH JONES

19 MR. JONES: Thank you, Sam.

20 On behalf of the Pennsylvania Bar Association, we are
21 pleased that you have chosen Pennsylvania and Philadelphia to
22 conduct your meeting, especially in this year, which is the

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1 Bicentennial year.

2 We certainly join with you in what we perceive to be,
3 as your goal, to provide that which we have neglected to provide
4 for over a century, equal access to justice, really, to many
5 people of the Commonwealth and to the state.

6 I agree with -- I think it was Mr. Valois who
7 commented at the last hearing on the regulations, that we must
8 maintain an open mind on these things. We regard ourselves in
9 this project of providing legal services to the poor and to the
10 public as partners with you. We may disagree in the way that
11 these things should be accomplished, but I think that our goal,
12 in the long run, is that we provide equal access to justice to
13 all of the people of this country. Certainly, that is the goal
14 of the Pennsylvania Bar Association. I assume that it is the
15 goal of this Corporation.

16 I did hear and I do have some remarks with respect to
17 the proposed regulation, but I think most of the points were
18 covered in the testimony, and I will leave my proposed remarks
19 with your recorder.

20 I just do want to say that the Board of Governors of
21 the Pennsylvania Bar has authorized me to go on record as
22 opposed to the regulation for a number of reasons, most of which

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1 have been mentioned here.

2 One gentleman, I think, said that he did not know of a
3 state bar association that conducts a state-wide plebiscite on
4 anything. Certainly, that is true with the Pennsylvania Bar.
5 We do not conduct a state-wide plebiscite on anything, not even
6 the election of President, which is probably fortunate.

7 The cost of doing so in Pennsylvania, for example,
8 would probably be in excess of \$15,000, which would be money
9 that could be spent elsewhere. And with the result that you
10 have suggested here of having a nine-man board, the odds are
11 that that board would go back to the local community now, the
12 local program -- we have 20 in Pennsylvania that are well
13 represented and that really do represent the poor and represent
14 the bar associations and are familiar with the situation in
15 their areas. So we think that the interjection of another body
16 really would not advance the purpose that we think we have
17 already accomplished, and that is the general representation.

18 The other items, I think, have been amply discussed
19 and I will leave my statement with you. We also encourage
20 increased financing. We encourage the continuation of the
21 migrant program and, of course, the support centers.

22 I took the time, when I knew I was coming here, to

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1 contact some of the local program people to determine their
2 reliability and their reliance on the support centers, and they
3 all assured me that it was an absolutely essential function for
4 them. So we would encourage you to continue that process.

5 We do welcome you here. We are glad that you are
6 coming, and we want to work with you in this very important
7 project. Thank you very much.

8 CHAIRMAN VALOIS: Thank you.

9 PRESENTATION OF LOUIS RULI

10 MR. RULI: Mr. Chairman, my name is Louis Ruli. I am
11 the Director of Community Legal Services in Philadelphia and I,
12 too, would like to add my voice in welcoming this Board to
13 Philadelphia. Philadelphia is a great city, but it is a city
14 with tremendous needs; 400,000 people in this city are
15 improvised and need the help that our agency and legal services
16 programs provide.

17 We are fortunate today to also have with us the
18 Chancellor of the Philadelphia Bar Association, Seymore Kurland
19 who will address you. Before he does, I just wanted to impress
20 upon this Board how well Community Legal Services and the
21 Philadelphia Bar Association, which is representative of this
22 community, have worked together to help solve the problems of

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1 the poor and how, together, even with all of our resources, we
2 do not have sufficient resources to meet the overwhelming needs
3 that poverty in this state and in this city present us with.

4 One last point on that. The mid-decade census report
5 for Pennsylvania reveals that since 1980 poverty has increased
6 more than 65 percent in this Commonwealth. Thirty-nine out of
7 every 100 black families in Pennsylvania now are improvised, and
8 more than 1.5 million Pennsylvanians are beyond the age of 65,
9 making Pennsylvania with the third highest median age in the
10 nation; only behind Florida and New Jersey.

11 These facts create tremendous challenges for legal
12 services in this city and throughout the Commonwealth. We urge
13 you to give us the tools and the resources we need to do the job
14 that our clients deserve.

15 Thank you.

16 CHAIRMAN VALOIS: Mr. Kurland.

17 PRESENTATION OF SEYMORE KURLAND

18 MR. KURLAND: Thank you. On behalf of the
19 Philadelphia Bar Association, which is the oldest bar
20 association in the United States and, in a sense, the youngest,
21 because more than 50 percent of our members are now under 35,
22 let me welcome you to our city in a year that we are very proud

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1 to have everyone here, the year of the Bicentennial.

2 We are just finishing up what all of us in the City of
3 Philadelphia are very happy and proud to exhibit as a wonderful
4 celebration of the Bicentennial. It was a success and we did a
5 good job in celebrating the Constitution.

6 Today, we are involved in the process and what we are
7 here for, and what I am here for, is to go beyond celebration
8 and make the words of the Constitution come true by providing
9 equal justice under law for the people in our city that are
10 deprived.

11 Lou has told you how desperate the situation is in the
12 City of Philadelphia. I am sure you hear that everywhere you
13 go, from every city. I cannot compare our city with others, but
14 we, here, that are on top of it and that live with it see it,
15 and we lawyers see it every day.

16 We have established, since the 20-some years that CLS
17 has been in existence in Philadelphia, a very, very intimate and
18 close working relationship with CLS. It came about as a
19 struggle. It was opposed by many of the lawyers in this city.
20 We had to go to court over it. But in the 20 years, it has
21 established itself. We are very, very proud of it, and we at
22 the Philadelphia Bar Association give it our total commitment.

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1 We not only work with CLS in establishing volunteer
2 programs, and we have one that was established several years
3 ago, which is a prize winner. It is called our Volunteer
4 Indigent Program, where we hired a director and we instituted a
5 network with the major law firms -- and I, as Chancellor, was
6 very involved with that -- to get actual commitments.

7 We have the leverage of lawyers working free out of
8 our law firms, big law firms and the experts in the area,
9 handling over a thousand cases a year on a referral basis. That
10 is a commitment, not just in dollars, but a commitment in
11 personal service by the lawyers in the City of Philadelphia.

12 We also get over \$100,000 a year in contributions from
13 our major law firms. I am the senior partner in one of the
14 major Philadelphia law firms and, on behalf of all of them, I
15 can represent that we have a very, very heightened sense of
16 public responsibility in our commitment here to give legal
17 services to the poor. It exists and has been established in
18 Philadelphia.

19 Certainly, we want you to be positive with us, to work
20 with us, as Joe said, as partners -- we are your partners -- and
21 to help us to have more, if not maintain what funding we have,
22 to keep these services going, keep them vital.

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1 But Joe and I both feel very, very strongly that at
2 least with respect to the State of Pennsylvania, the control of
3 these organizations, the people on the board, the lawyers that
4 are involved in CLS in Philadelphia, should represent the
5 Philadelphia legal community.

6 We have gotten the Philadelphia legal community to
7 accept responsibility for local needs for the poor. We have
8 gotten them to serve and we have gotten them to donate money,
9 and we have a spirit of cooperation. Some of our leading
10 lawyers in the city serve on the Board of CLS, so they are aware
11 of it, so that when we ask their law firms to send over young
12 men to try support cases and to handle things, they appreciate
13 it, because they know what the figures are that are directly
14 involved.

15 The whole system of government that we have now with
16 the present administration has been to let the people who are on
17 top of the situation and who are faced with the problem come to
18 the solutions. We here in Philadelphia, we Philadelphia lawyers
19 are on top of our situation. We care, we live with it every
20 day. I drive down Broad Street and see the condition of our
21 homes, and I stop at red lights and 13-year-old girls knock on
22 my car window. I see that every day. They may not see that.

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1 Pennsylvania is a very unusual state. We have the
2 City of Philadelphia, which is a very cosmopolitan, big city,
3 and we have small towns. The majority, the rest of our cities,
4 aside from Pittsburgh, are small towns where the people do not
5 see the same things that we see in Philadelphia, and do not have
6 the same appreciation, do not have the sense of personal
7 identification of being surrounded by what we see.

8 The lawyers in this state are a great group of people,
9 very independent in many ways, going back to the finest
10 tradition of standing on their own feet and taking care of
11 themselves and taking care of their local needs. They do not
12 have the appreciation of what exists in Philadelphia because
13 they just do not come here and see it.

14 We do. We are on top of it. We care about it, and we
15 want it very badly. For God's sake, let us continue to have our
16 input. If we are not involved in the running and the management
17 of things dealing with local problems, I will not be able to
18 raise money. I will not be able to get the support because they
19 will feel indifferent to it. We have got to hit them over the
20 head by personal seeing and personal involvement.

21 So please, the one message I care about most, is leave
22 local people, local lawyers on the board of the local CLS here

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1 in Philadelphia. I want it. The state bar association wants
2 it. We all think this is the best way. Let local people handle
3 first-hand the local needs.

4 I think -- I know we could use as much money as you
5 can give us. I know we are not talking to people with hard
6 hearts, and I don't have to beat on your head to give us money
7 if you do not have it, but we could use it. We are trying our
8 best. It is the year of our Constitution. We want to be proud
9 of our city and our country by just making equal justice
10 available to everybody, as much as we can.

11 Thank you very much.

12 CHAIRMAN VALOIS: Thank you, Mr. Kurland.

13 MR. MENDEZ: Mr. Chairman, I just wanted to make a
14 personal aside. I have been practicing law 17 years, and this
15 is the first time I have had the opportunity to meet a
16 Philadelphia lawyer.

17 MR. KURLAND: Thank you very much. I hope we are not
18 a disappointment to you.

19 MR. MENDEZ: You are everything that I expected.

20 Could I ask the two gentlemen something. There is
21 something I would like to know.

22 Could you tell me what the status is of interest on

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1 lawyers' trust accounts in Pennsylvania?

2 MR. JONES: We would be delighted to tell you. We
3 have had a long, bitter struggle. The House of Delegates and
4 the Pennsylvania Bar Association has rejected it on two
5 occasions.

6 When I became President of the Pennsylvania Bar, in my
7 inaugural address, I told the House of Delegates that we had
8 made an error. It was almost my last address. In the meantime,
9 the legislature adopted an IOLTA bill, or an IOLTA bill went
10 into the legislature, and the Senate passed it unanimously and
11 it went to the House. The House is considering it, and I
12 understand they are to take it up -- either they did yesterday
13 or either today. We anticipate that that will pass.

14 That is not enough, not enough, because in
15 Pennsylvania and under our Constitution we have a unified
16 judicial system, and we are not sure that our Supreme Court is
17 for it, and whenever the legislature has interfered in anything,
18 with respect to lawyers, the Supreme Court has knocked it down.

19 So that we presented, with the help of Sy Kurland,
20 without whom we could not have done anything, and with the help
21 of the President of the Allegheny County Bar, we brought IOLTA
22 before the House of Delegates again, for a third time, and that

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1 was this past week, this past Friday.

2 I am pleased to say, because of our efforts, it was
3 approved -- not quite unanimously, but as our Treasurer said at
4 one of the meetings, "Unanimous, with one exception," and we did
5 approve it.

6 Sy and I now have an appointment with the Chief
7 Justice within the next 10 days, and we are going to present the
8 resolution of the Pennsylvania Bar and the resolution of the
9 Philadelphia Bar, the resolution of the Allegheny County Bar
10 with respect to IOLTA, in the hopes that they will adopt it in
11 addition to or in lieu of the legislature.

12 So I am glad you asked that question. We feel very
13 good about it at this point. We are getting there.

14 MR. MENDEZ: Congratulations. I hope that it works as
15 well as it has in several other states.

16 MR. JONES: I hope so, too. We are certainly excited
17 about it and embarrassed. Pennsylvania should not have been the
18 forty-sixth or forty-seventh state to adopt IOLTA.

19 MR. KURLAND: In a sense, it illustrates the point I
20 was making. Philadelphia has been committed to IOLTA for years.
21 Our Philadelphia Bar Association has pushed it for years. The
22 Pennsylvania Bar Association consists of a lot of independent,

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1 tough, strong-minded people who believe that if people need
2 help, you do it voluntarily, and that there is no reason to
3 interfere with the practice of law and to tell lawyers what to
4 do with their money. And if there is money it belongs to the
5 clients, because that is the traditional law of trust -- what
6 they learned in law school back in 1954.

7 These are fine men and fine people, and who care, but
8 they just do not believe in the concept that lawyers, out of
9 monies that were given by clients, should be used for charitable
10 purposes.

11 Joe and I, and through many, many years of effort have
12 raised their consciousness level and they are willing to now let
13 us have it where we need it, as long as we do not impose it on
14 counties that do not want it. It is voluntary and opt-in. But
15 we had to fight for that.

16 Our people and our citizens of our state do care.
17 Some of them just are not aware of what the situations are in
18 places they do not live. It is a very, very unusual state that
19 way. That illustrates why we need local people involved in the
20 local issues.

21 CHAIRMAN VALOIS: Maybe you should secede.

22 MR. KURLAND: Where are we going to go?

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1 (Laughter.)

2 MR. JONES: For the record, Mr. Mendez, I am not a
3 Philadelphia lawyer.

4 CHAIRMAN VALOIS: My ties to Philadelphia are that my
5 great-great grandfather was born here.

6 MR. JONES: Maybe he signed the Constitution.

7 CHAIRMAN VALOIS: No, no. He was a little after that.

8 Mr. Coates, I believe it is. Would this be an
9 appropriate time to recognize you also.

10 MR. COATES: Hello, how are you. I am recognized. I
11 really do not think -- I am Chairman of the Community Legal
12 Services Board here. I really do not think I could add any more
13 to what you have heard here, other than you have had some
14 testimony from people that were more eloquent than me, I am
15 quite sure. If you have any specific question, I will be happy
16 to answer them, but I will not take up any more time.

17 CHAIRMAN VALOIS: Thank you for coming, and we
18 appreciate your remarks.

19 Is there anything further from any of you gentlemen?

20 MR. JONES: No. Thank you for your time.

21 MR. KURLAND: Thank you very much, and welcome to our
22 city.

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1 CHAIRMAN VALOIS: The Board is scheduled to have
2 lunch, but I believe I would like to get one more witness before
3 that. This must be a mistake -- we have already heard from Mr.
4 Waystack.

5 He wants to be heard again?

6 Mr. Waystack?

7 MR. WAYSTACK: I will be happy to wait until sometime
8 after lunch, if you wish.

9 CHAIRMAN VALOIS: No. I want to go ahead and follow
10 the agenda. Did you want to say something further

11 MR. WAYSTACK: Sure. A few brief words.

12 PRESENTATION OF PHILIP WAYSTACK

13 MR. WAYSTACK: I promise I will be brief. I asked to
14 speak to the full Board because I had a little bit of a concern
15 about the vote this Board took on October 2nd. I promise you I
16 will not be long about it. I will tell you why I am troubled
17 about with what the Board did in terms of deleting the line item
18 for migrant funding, for CLAR, for support centers and what-not.

19 Back in August in San Francisco, I went to a Committee
20 of the Delivery of Provisions for Legal Services to the Poor.
21 Professor Uddo was the chairman of that Committee. Mr. Wallace
22 was there and Mr. Smegal was there. Mr. Valois was there, and

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1 some of the other members were there.

2 The issue at that time was whether or not to continue
3 the support centers in that concept. There was a lot of --
4 panels were presented, a lot of information was presented to
5 this Board. It was my understanding that this Board -- excuse
6 me -- that Committee was going to continue to consider this
7 problem.

8 I tell you that I have a major problem when, before
9 that Board has even finished its deliberations or made any
10 report, that a \$200 a day rent-a-professor's 15-page report is
11 considered and results in this committee taking a very serious
12 action without even allowing your subcommittee to consider -- to
13 continue its deliberations.

14 It just leave me with one question and that, really is
15 this: You can look at this thing in two ways. Either the
16 appointment of the delivery -- the Committee for the Delivery
17 Provisions for Delivery of Legal Services to the Poor was a sham
18 and was never intended to do what I presume it was appointed to
19 do, or those who supported that motion on October 2nd seemed to
20 think that the judgment of a \$200 a day rent-a-law-professor is
21 more important than the judgment of that subcommittee.

22 I do not think it makes sense, and I think if you are

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1 going to use some integrity in this process, that at the very
2 least, you should have waited to do what, apparently, the
3 majority of this Board wanted to do, until that subcommittee had
4 the right to finish its hearings and give you a report.

5 All I would say -- I will not get into this in any
6 great detail. I mean I looked at the numbers here -- I am sorry
7 that Mr. Durant isn't here. I am real troubled that Mr. Uddo
8 isn't here, because I think they could have shed some light on
9 that. But I think if this Board wants to do justice to what it
10 is trying to do here, that you ought to reconsider what you did
11 on October 2nd, and at least let that committee that was
12 appointed by the Chairman consider and finish its deliberation
13 and give you a report -- unless you prefer a \$200 a day rental
14 professor's report to what that committee has done.

15 CHAIRMAN VALOIS: Mr. Waystack has you read the
16 transcript of the meeting at which the professor testified?

17 MR. WAYSTACK: I have reviewed it, sir.

18 CHAIRMAN VALOIS: What's that -- is that different
19 from reading it?

20 MR. WAYSTACK: Well, I read it. I do not remember
21 each and every word. But I did read it, yes, sir. I understand
22 that he had done monitoring before, that he had been involved in

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1 monitoring before. I understand that he presented some
2 interesting factors. The trouble I have is, what does that say
3 about what the deliberation of that subcommittee does?

4 CHAIRMAN VALOIS: I am not going to attempt to make
5 characterizations about your questions, frankly, because the
6 same questions were raised at that meeting and were answered at
7 that meeting. I just would refer you to read that transcript.

8 MR. WAYSTACK: I am also aware, Mr. Valois, that the
9 Chairman of the Subcommittee, Professor Uddo, voted against it;
10 that he seemed to think it did some injustice to the process of
11 allowing that subcommittee to finish its deliberations, to do
12 what you did before even hearing what the subcommittee said.

13 CHAIRMAN VALOIS: I am sure everybody here is
14 interested in your opinion, but the issues were discussed at
15 that meeting, and I am not going to -- I do not want to change
16 any characterization that was made then, nor can I speak for Mr.
17 Uddo. I am sure he will be glad to discuss it.

18 MR. WAYSTACK: Let me leave you, Mr. Valois, if I may,
19 with one question, sir. You were there in San Francisco. We
20 talked a bit when that committee, subcommittee was considering
21 that. What is the future of that subcommittee? Is there is any
22 purpose of that subcommittee considering its deliberations?

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1 CHAIRMAN VALOIS: I do not know the answer to that
2 question.

3 MR. WAYSTACK: I think that is a question, a fair
4 question, that should be answered, Mr. Valois.

5 CHAIRMAN VALOIS: Perhaps.

6 MR. WAYSTACK: I guess you are not going to answer it,
7 though, sir?

8 CHAIRMAN VALOIS: I just told you, I do not know the
9 answer to your question. How can I answer it if I do not know
10 the answer.

11 MR. WAYSTACK: I think it was precipitous of this
12 Board to take that action without that answer, sir.

13 CHAIRMAN VALOIS: Is there anything further?

14 MR. WAYSTACK: Nothing further. Thank you.

15 CHAIRMAN VALOIS: Thank you.

16 It is three minutes after 12:00 and lunch, I am told
17 now, is for 12:30.

18 Mr. Moses, the Voucher Project Status Report
19 PRESENTATION OF VOUCHER PROJECT STATUS REPORT, BY CHARLES MOSES

20 MR. MOSES: Thank you, Chairman Valois.

21 Actually, a lot of what we have to report we went over
22 yesterday in the Audit and Appropriations Committee. But since

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1 not every member of this Board was present at that time, I will
2 go on and go through a complete update of the status of the
3 report. I beg the indulgence of those Board members for whom
4 this would be repetition.

5 Basically, the Voucher Project, there are two key
6 components to the Voucher Project. The first is the Voucher
7 Project San Antonio Study. That study has now completed service
8 delivery aspects of the study. The study is, of course, being
9 done in conjunction with the American Bar Association. My
10 understanding is that there will be a draft report available in
11 January. However, there will not be a final report on the ABA
12 voucher study until May of 1988.

13 Basically, until the time when Professor Cox, who is
14 the consultant who was hired to coordinate the study, makes his
15 reports to the Corporation and to the American Bar Association,
16 there is little that we can tell you in public more about that
17 study. At that time, I think it would be appropriate -- more
18 appropriate for you to see what the results of that study show.

19 In addition, however, this Board had voted some money
20 for what it considered to be replication studies. That was on
21 the understanding that the ABA study, the joint ABA/LSC study
22 was a study being conducted only in one site, only in one

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1 location, and whatever the results showed in that study we would
2 need be able to confirm those results, using the study designed
3 from San Antonio.

4 What we have done and what we are working on doing
5 with these studies is to try and determine sites for selection
6 for participation in the study. At the present time, there have
7 been 12 sites that have been tentatively singled out. That does
8 not mean that there will be a voucher study implemented at each
9 of those 12 sites. I think there might have been some
10 misunderstanding about that yesterday. What we envision is a
11 total of no more than three additional replication sites.

12 Final decision on site selection are pending outcome
13 of various different negotiations with other interested parties.
14 For example, we are still in negotiation with the American Bar
15 Association over their participation in the replication studies.
16 Therefore, a lot of the decisions concerning those replication
17 studies have been put on hold, pending the negotiations, so that
18 the American Bar Association, if it is going to be involved with
19 this study, can have an equal voice in certain major decisions
20 that will be made.

21 However, at the same time that we are negotiating with
22 the American Bar Association, we are negotiating with Dr. Cox,

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1 who is the originator of the ABA study design. This is being
2 done on a tentative basis with Dr. Cox, as a potential project
3 director.

4 The status of those negotiations are on-going.
5 Several versions of contracts have been discussed, but nothing
6 has been finalized at this point. Frankly, the participation of
7 the ABA, if the ABA chooses to participate, might also have some
8 impact on the picking of a director for the project. So,
9 therefore, nothing has been finalized, but that is what we are
10 working on. We just wanted to let the Board know where we were
11 and what we have been doing.

12 Are there any questions that I did not answer
13 yesterday or that any other Board member would like to ask.

14 MR. SMEGAL: Yes. I think I asked the question
15 yesterday. It did not get answered because it was suggested
16 that it would be more appropriate to ask it today.

17 In addition to the San Antonio project, Charley, there
18 is the one that I recall having presented checks to a program in
19 Anaheim to do, what I understood to be a voucher contract,
20 program staff -- series of programs that were to run
21 simultaneously over a period of time and provide us with some
22 comparative information on the effectiveness of those three

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1 delivery systems.

2 I would assume -- it seems to me it has been quite a
3 while ago now, and I would assume there is some data available.
4 That program should be over by now.

5 MR. MOSES: Exactly. That is the Santa Ana study.
6 That study is on a somewhat different design from the San
7 Antonio study. It is similar, but slightly different.

8 It is my understanding that -- I believe the service
9 delivery is also being completed there. The local program was
10 much more involved in that particular study, and we are
11 currently collecting the reports and getting information.

12 It is also somewhat related with the private law firm
13 project study. They are being done in concert in that area.
14 Therefore, I think that what we have chosen to do is to bring
15 out the statistics very shortly, as we are working on the report
16 for the private law firm project on that portion of the voucher.

17 Does that answer your question?

18 MR. SMEGAL: Well, I guess my question was in two
19 parts. One, when was that particular three-prong project over
20 with, and how long are we going to have to wait for the results?

21 MR. MOSES: My understanding was that that was over
22 with, I think, during this past year. I would have to check my

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1 records. I have not had primary responsibility for that over
2 the past year and a half.

3 I do, however, know that there has been certain
4 results that have been presented in draft, and I would think
5 that those results would be coming out shortly, too.

6 MR. SMEGAL: Well, it seems to me that the kind of
7 data we should have been able to gather there would be helpful
8 to us in evaluating this voucher project that you are now
9 presenting to us. It seems to me that you might want to try and
10 expedite that, Mr. Bayly.

11 PRESIDENT BAYLY: I will try to do that, Mr. Smegal.

12 Mary Higgins is here, but I think she would tell you
13 pretty much what Charles Moses has just said.

14 CHAIRMAN VALOIS: Mr. Moses, why don't you change
15 gears for us and give us your report on some law school clinics.

16 PRESENTATION OF LAW SCHOOL CLINICS REPORT, BY CHARLES MOSES

17 MR. MOSES: Basically, what we wanted to do was to
18 update the Board on what activity had occurred during the past
19 year in relation to law school clinics.

20 As you will recall, when the Legal Services
21 Corporation received its appropriation for this past year in the
22 Program Development line, there was -- I won't say it was a

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1 footnote, but there was some additional parenthetical language
2 indicating, from Congress, that a portion of the Program
3 Development money should be, or could be -- how it could be and
4 should be used for law school clinic education.

5 What the Corporation did in response to that was to
6 look at the Program Development budget, decide what funds we
7 would have available for law school clinical education out of
8 the Program Development Line. This year we were able to
9 allocate for academic year 1987-1988 a total of \$1,114,384 out
10 of Program Development money for law school clinical education.
11 That money has been distributed to a total of 26 schools
12 nationwide.

13 At this moment we have signed grant documents from
14 each school. There was some question yesterday in the Audit and
15 Appropriations Committee concerning law school carryover. As I
16 mentioned today, that particular problem was due solely to a
17 failure to be able to find documents from two of the
18 institutions prior to the beginning of the fiscal year.
19 Therefore, their funds had to be included as committed carryover
20 in the law school line item yesterday.

21 One thing that I think it is important to realize, and
22 this is why we included it in the minutes -- or in the one-page

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1 summary for the Board. We basically have included those
2 individuals that helped us this year to make the selection of
3 those schools that receive grants.

4 I think that what we are seeing is a more open process
5 that is having a lot more input from some experts in the field
6 of clinical education which is good, frankly. This past year we
7 were able to have three clinical education instructors who
8 helped us to make decisions as to who should receive grants.
9 One of those individuals is the current Chairman of the
10 Association of American Law Schools Clinical Section. That was
11 Peter Hoffman from the University of Nebraska.

12 One of those individuals is the immediate past
13 Chairman of the American Association of Law Schools Clinical
14 Section. That was Mr. Gary Palm from Chicago. We were able to
15 also get Mr. Eric Surelnick who has been the Clinical Director
16 at George Washington University for 10 or more years.

17 In addition to those outside experts that we were able
18 to secure, we also have continued to insist that there needs to
19 be a program director involved in selection. This year we were
20 fortunate enough to have Mr. Dave Yoder from Greater -- Legal
21 Services, who was able to clear his schedule and come in and
22 assist us.

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1 I think that given that outside input, it was very
2 beneficial for the Corporation. The committee was able to make
3 excellent recommendations to President Bayly and, of course, as
4 always, President Bayly always made the final funding decisions.

5 CHAIRMAN VALOIS: Thank you.

6 Are there any questions from members of the Board.

7 (No response.)

8 Lynn Sterman is here. Lynn, do you have anything to
9 say on these most recent two subjects we have talked about on
10 behalf of ABA?

11 MR. STERMAN: Thank you, Mr. Valois.

12 I just think Mr. Moses' characterization of the
13 voucher project was very accurate. The ABA Committee on the
14 Delivery of Legal Services, which has been participating for the
15 San Antonio study, will be working in the next few months to
16 review and receive comments on Professor Cox' draft, and hopes
17 to have that final report completed and issued in Washington,
18 D.C., in mid May, in conjunction with the workshop they will be
19 presenting on compensative models. Some of you may be
20 interested in attending that.

21 At this time, though, the ABA committee has not made
22 any determination about whether we would want to continue its

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1 participation in replicated studies. There has been a lot of
2 money expended over the years by the ABA in this effort, a lot
3 of time by that committee, and that committee will have to make
4 a determination as to whether its resources should be continued
5 in this direction or spent elsewhere.

6 That committee has indicated they will not be able to
7 start its real consideration of whether to continue with
8 additional studies until after it receives the report from
9 Professor Cox.

10 CHAIRMAN VALOIS: Thank you very much.

11 If there is nothing further, Mr. Moses, we will move
12 on.

13 I would like to get some sort idea -- it is now 12:15,
14 and I am only aware of one person who wants to speak in the
15 public comment period, Ms. Barnes, I believe it is.

16 Is there anybody in addition to Ms. Barnes who wishes
17 to speak in the public comment period?

18 (No response.)

19 All right. Ms. Gladys Barnes.

20 PRESENTATION OF GLADYS BARNES

21 MS. BARNES: I would like to say good evening again,
22 and I would like to express my appreciation to this Board,

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1 especially to Mrs. Miller and Mr. Bayly for providing
2 transportation for me to be here.

3 What I have in hand to talk with you about today is a
4 projected training proposal for self-sufficiency for clients in
5 our 10 Southeastern states. Although this proposal is not about
6 me, it is about clients in our 10 states. I feel like for those
7 of you who do not know me, it might be helpful if I share just a
8 word about me in order that you might project in your own minds
9 whether or not I would be a good administrator if this proposal
10 is funded.

11 I am retired, medically retired, from Civil Service.
12 I am very active in the State of Alabama, as well with the
13 clientele in the 10 states. I serve on many boards, and I am
14 happy to be a part of any structure that deals with low income
15 people.

16 If you would, I would like to -- I have passed out
17 handouts to the Board members. It seems like I have a little
18 problem, when I am in an audience and I do not have a handout
19 before me when someone is speaking, I do not know what they are
20 talking about. So if you would indulge me, I would like to
21 read, for the benefits of the people who are in the audience,
22 just portions of this proposal, after which I will be happy to

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1 try to entertain any of your questions.

2 The concept of this training proposal is an important
3 key to building client self-sufficiency is training in
4 leadership, building strong groups, fund raising and conducting
5 training on receiving clients, by training a core group of
6 representatives from the 10 states in Region 6, and these
7 fundamental areas and often challenged grants for replication of
8 the training to clients in each of the 10 states, the tools of
9 self-sufficiency can be provided to clients throughout the
10 region.

11 With these tools, clients can then move to achievable
12 plans and activities to resolve many problems they face, and the
13 knowledge of how to bring new funding into the effort to bring
14 self-sufficiency to clients, resolving their own problems, where
15 possible.

16 Content. The topics to be covered in the training for
17 building self-sufficiency are, building a strong group that can
18 get things done, which includes developing a mission statement,
19 setting goals and priorities, establishing measurable
20 objectives, encouraging involvement and responsibility for tasks
21 and accountability.

22 How to function efficiently as an organization

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1 includes organizational decision-making, how to run a productive
2 meeting, leadership skills and member responsibility. How to
3 raise funds includes identification of fund sources, connecting
4 organizational goals with funding source goals, applying for
5 funds and grant writing and building expertise and a positive
6 track record.

7 Insuring fiscal accountability includes budgeting,
8 establishing fiscal controls, setting up fiscal records,
9 producing fiscal reports, obtaining fiscal expertise assistance.
10 Conducting training includes adult learning, training design,
11 development of training materials, the coordination of a
12 training event and evaluation and measurement of its results.

13 Impact. The impact training groups would learn how to
14 be a strong organization and providing effective leadership.
15 They can effectively address problems faced by the low income
16 community; raise funds to assist in addressing those needs and
17 provide training needed by the low income community.

18 The initial training group would also become a
19 resource for producing the training for low income groups
20 representatives in their own areas. This could also be
21 challenged to immediately apply their learning by a challenge
22 grant offered to pay one-half of the cost of the individual

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1 state of the training.

2 Thus, a total of 450 leaders in the low income
3 community of Region 6 would be provided the tools of self-
4 sufficiency and knowledge on how to train others in self-
5 sufficiency.

6 Low income community organizations would then be able
7 to address many problems they face and provide training broadly
8 in the low income community on legal rights and of orders of
9 legal problems. Also, an easily replicable training package on
10 self-sufficiency will be developed that can be produced
11 nationwide.

12 Conclusion. The Region 6 clients is requesting a
13 total of \$85,910 to provide the keys to self-sufficiency to 450
14 low income group representatives in the Southeast. By investing
15 only \$191 per trainee, LSC can build a foundation for low income
16 groups to bring greater self-sufficiency, community-based
17 training, direct problem-solving into their communities. This
18 training packaged, developed with LSC support, could also be
19 easily produced nationwide for even a far greater positive
20 impact.

21 The members of the Region 6 Clients Council are
22 committed to pursuing the goals of building self-sufficiency and

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1 problem-solving. The training plan proposed will apply the
2 tools for us to achieve this goal. Thank you.

3 CHAIRMAN VALOIS: Thank you very much.

4 Any questions from any member of the Board?

5 MR. MENDEZ: I would just say that the Audit
6 Appropriations -- me, as Chairman of the Audit Appropriations
7 Committee, I will take this under advisement and see if we can
8 figure out some place to get some monies to do something
9 somewhere with this.

10 CHAIRMAN VALOIS: Thank you.

11 MS. BARNES: Thank you. That would make the clients
12 very happy.

13 MR. MENDEZ: We hope that we can find some monies, and
14 we will see what we can do about it.

15 MS. BARNES: Well, it is certainly appreciative and
16 like I say, I do appreciate, on behalf of the people in 10
17 states, to have a chance and come to you face to face and tell
18 you what it is we need.

19 We realize, really realize -- there are some of us out
20 there, I guess, who take more of a lead than others, and we kind
21 of get burned out from time to time, when it seems like you are
22 just spinning your wheels.

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1 You don't have the necessary assets, and you be going
2 down to your pockets and there is nothing there to go into, but
3 you still be going because you have a sense of need, and a sense
4 of feeling, and a sense of desire that you want your clients to
5 be the best informed clients throughout the states, so we keep
6 on going. But we realized that we needed to create, within the
7 organization, a new structure, a new structure that built on
8 work plan, goal-setting and priorities if we were to achieve
9 this. Thank you.

10 I also have letters of recommendation, which I will
11 leave with the Board. All the mail has not come in yet, but I
12 guess that is kind of natural.

13 CHAIRMAN VALOIS: There have been no other requests
14 for public comment. Fellow members of the Board, I believe we
15 can not just go eat lunch, but go home.

16 MR. EAGLIN: I move to adjourn.

17 MR. MENDEZ: Second.

18 CHAIRMAN VALOIS: All those in favor?

19 (Chorus of ayes.)

20 CHAIRMAN VALOIS: The meeting is adjourned.

21 (Whereupon at 12:30 p.m., the meeting was adjourned.)

22

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